

December 2025

# Quarterly Performance Report



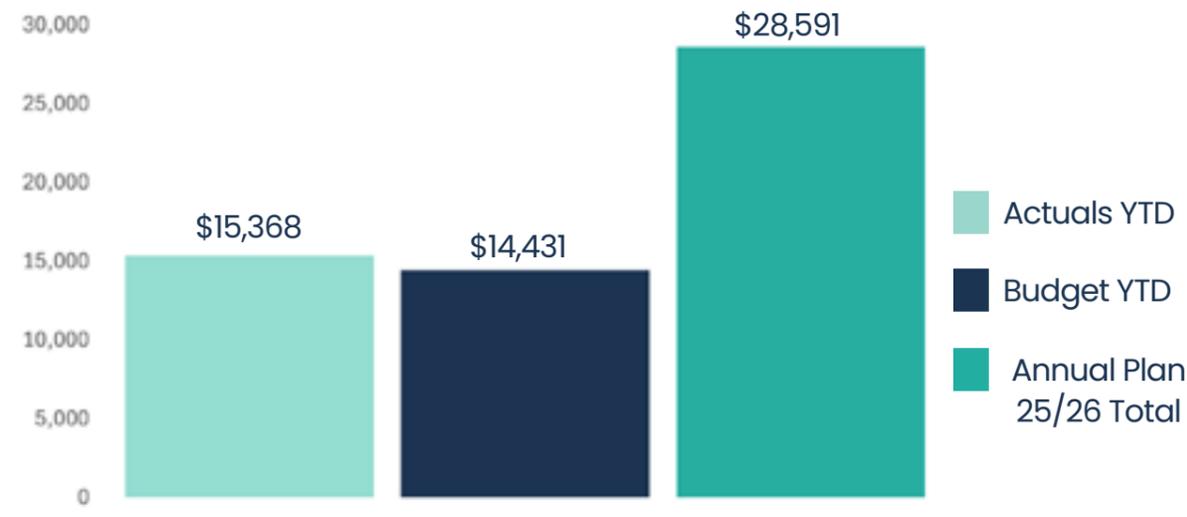
Tē Kaunihera-ā-Rohe o Taratahi  
**CARTERTON**  
DISTRICT COUNCIL

## Financial performance progress

Our financial result for the period ending 31 December 2025 reflects a surplus of \$1,312 against a year-to-date budget of \$578.

Operating revenue was \$937 above expectations, and operating expenditure was \$203 above budget.

**Graph 1: Operating revenue (000)**



**Operating revenue (000) by category**

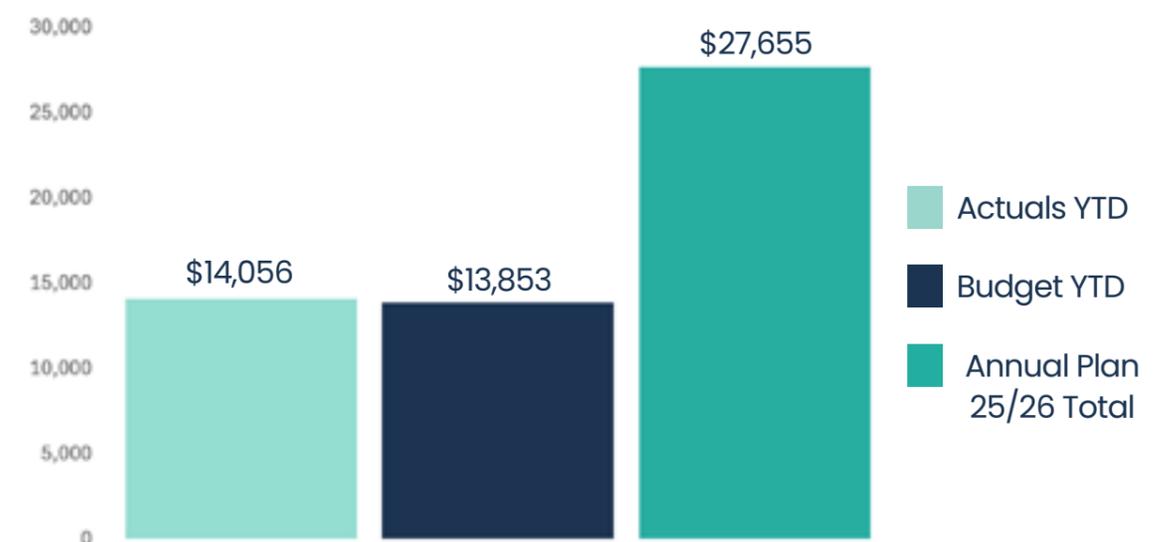
	Year to Date Actuals	Year to Date Budget	Variance	Annual Plan budget
Rates	\$10,216	\$10,183	(\$33)	\$20,581
Rates penalties	\$88	\$36	(\$52)	\$60
Finance revenue	\$116	\$60	(\$56)	\$120
Fees and charges	\$1,168	\$1,306	\$138	\$2,427
NZTA Waka Kotahi subsidy	\$1,585	\$1,508	(\$77)	\$3,015
Grants and subsidies	\$1,179	\$225	(\$954)	\$123
Miscellaneous revenue	\$685	\$586	(\$99)	\$1,206
Contributions	\$142	\$338	\$196	379
Event income	\$144	\$189	\$45	5
Forestry harvest	-	-	-	\$676
Fair value exchange	\$46	-	\$46	-
<b>Total revenue</b>	<b>\$15,368</b>	<b>\$14,431</b>	<b>(\$937)</b>	<b>\$28,591</b>

## Revenue notes

Overall operating revenue is tracking 6% ahead of budget. Areas to note are:

- Rates penalties are above budget, reflecting the affordability of settling accounts in full. It is also positive to see the continued uptake of direct debit arrangements for clearing arrears.
- Finance income is ahead of budget, driven by interest rates on investments remaining higher than originally forecast.
- Fees and charges are tracking slightly below budget. This is primarily due to a slowdown in building consent activity and reduced trade waste volumes following process improvements implemented by our main trade waste customer.
- Grants and subsidies income is above budget due to the timing of recognition of a prior-year grant from the Ministry of Business, Innovation and Employment for the Waingawa Water Resilience Process Water Project.
- Miscellaneous revenue includes commissions, rentals received, recoveries and petrol tax. Also included in this area are dividends received from our managed funds portfolio which are not budgeted for and automatically reinvested into our managed funds.
- Contributions remain below budget as a result of softer market conditions and developers delaying subdivision completions.
- Fair value movements are budgeted to broadly equalise over the year; however, values are difficult to estimate in the early stages of investment. A conservative approach has therefore been taken when budgeting this income.

**Graph 2: Operating expenditure (000)**



Operating expenditure financial data and notes are presented by Activity, alongside non-financial performance measures.



# Governance | Te Kāwanatanga

## Cost centre report (000)

	Year to Date Actuals	Year to Date Budget	Variance	Full Year budget
Revenue	\$445	\$441	\$4	\$883
Expenditure	\$530	\$441	(\$89)	\$883
<b>Net surplus/(Deficit)</b>	<b>(\$85)</b>	<b>\$0</b>	<b>(\$85)</b>	<b>\$0</b>

Governance is above budget mainly due to Election related costs. These costs will be funded from reserves that are set aside annually to cover the three yearly cycles.

## Quarter 2 Highlights

### 1

Council team elected  
*14 Council induction workshops held*

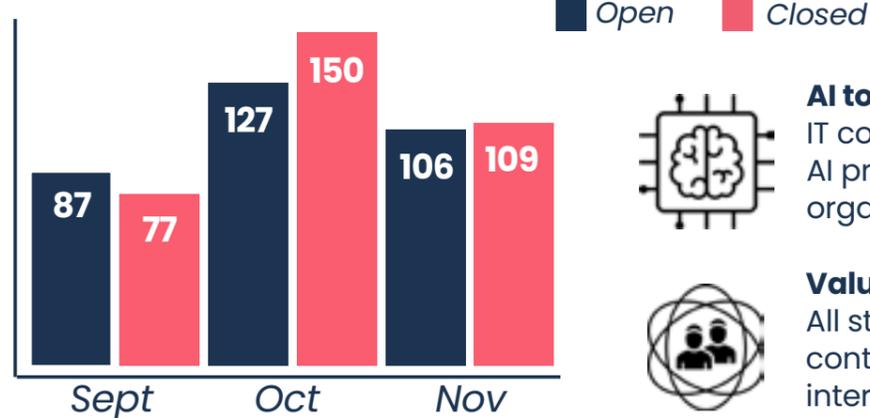
### 13

LGOIMA requests received

### 52.5%

Local government election voter turnout  
*KPI achieved.*

## Service requests month by month



**AI tools rolling out**  
IT continue to investigate AI programs to create organisational efficiencies.



**Values review underway**  
All staff encouraged to contribute to refreshing internal core values.

## Challenges

- Social media monitoring shows some residents still post issues to Facebook community groups before reporting to Council. Online promotion of service requests to continue.
- Increasing complexity of LGOIMA requests, spanning building safety, procurement, fast-track consenting etc. These require staff resources to respond accurately and on time.

## Cumulative benchmark tracking:

Key Performance Indicators (KPIs)	Target	Q1	Q2	Q3	24/25
Residents' satisfaction with the Council's overall governance and reputation.	≥65% Rate 7-10				51%
Percentage of official information requests responded to within statutory timeframes.	≥95%		100%		100%
Annual Report is adopted within statutory timeframes.	On time, unmodified		Achieved		On time, unmodified
Net cash flow from operations: actual-planned variance from budgeted.	≤10%				1%
Appropriate risk management systems are in place.	Yes		Yes		Yes
Across all activities service requests are acknowledged within one working day.	≥95%		36.79%		39%
Council agendas are always publicly available three working days or more before the meeting.	≥90%		77.78%		100%
Local Government election turnout.	≥50%		52.53%		61%
Number of Council meetings with Māori representation.	25%		29%		17%
Council engagement plans include specific actions for engagement with Māori.	100%		100%		100%

## Benchmarking notes

- Resident satisfaction measures are based solely on the annual Community Survey. The 2026 survey runs from Monday 16 February to Sunday 15 March and new satisfaction figures will be provided in our Quarter 3 report.
- Strong governance foundations this quarter saw Council adopting the 2024/25 Annual Report with an unqualified audit opinion and actively engage in central government reforms.
- Completed a successful Local Elections process, welcoming a new Mayor, new Deputy Mayor and three new Elected Members to the Council table.
- Staffing pressures in customer services impacted our ability to improve response to service requests.
- Meeting agenda data includes extra-ordinary meetings which may occur within the 3 day timeframe, reducing the performance result.

# Community support | Ngā Tautoko Hapori

## Cost centre report (000)

	Year to Date Actuals	Year to Date Budget	Variance	Annual Plan budget
Revenue	\$3,813	\$3,874	(\$61)	\$7,426
Expenditure	\$3,524	\$3,665	\$141	\$6,979
<b>Net surplus/(Deficit)</b>	<b>\$289</b>	<b>\$209</b>	<b>\$80</b>	<b>(\$473)</b>

Variances in Community Support expenditure generally reflect the timing of seasonal activities, including Parks and Reserves works, events, and the receipt of grant funding.

## Quarter 2 Highlights

<h3>100%</h3> <p>RFID tagging complete <i>Self-service now available for full library collection</i></p>	<h3>29</h3> <p>Active MTFJ clients <i>Plus five young people under 18 years</i></p>	<h3>7</h3> <p>No-mow reserve areas <i>Climate considerations continue across operations.</i></p>
--	---	--



### Outdoor pool opens

Outdoor swimming pool opened in November providing a free swimming option for the community.



### Climate forum pilot continues

A monthly climate forum held to discuss relevant regional issues was launched in October with more than 20 attendees.

## Challenges

- Vandalism across parks and reserves is an ongoing challenge. Public toilet upgrade works at Carrington Park are planned to assist in discouraging anti-social behaviour.
- Storm damage to Events Centre roof required extensive remediation affecting access and bookings.
- Storm damage to notable trees required independent assessment and immediate action with a detailed report to come early 2026.

## Cumulative benchmark tracking:

Key Performance Indicators (KPIs)	Target	Q1	Q2	Q3	24/25
Residents sense of belonging to the area.	≥65% Rate 7-10				69%
Residents feel connected with family and community.	≥65% Rate 7-10				64%
Residents feel safe in public spaces.	≥65% Rate 7-10				79%
Residents level of satisfaction with public facilities including public toilets.	≥75% Rate 7-10				73%
Residents level of satisfaction with Events Centre, Library, Swimming Pool.	≥75% Rate 7-10				74%
Residents level of satisfaction with provision of open spaces, parks and gardens.	≥75% Rate 7-10				76%

## Benchmarking notes

Key Performance Indicators are based solely on the annual Community Survey. The 2026 survey runs from Monday 16 February to Sunday 15 March and new satisfaction figures will be provided in our Quarter 3 report.

# Regulatory and planning | Ngā Ture me te Rautaki

## Cost centre report (000)

	Year to Date Actuals	Year to Date Budget	Variance	Annual Plan budget
Revenue	\$1,125	\$1,277	(\$152)	\$2,369
Expenditure	\$1,287	\$1,220	(\$67)	\$2,439
<b>Net surplus/(Deficit)</b>	<b>(\$162)</b>	<b>\$57</b>	<b>(\$219)</b>	<b>(\$70)</b>

Consultancy costs associated with the District Plan remain the main contributor to regulatory and planning expenditure tracking above budget. Where applicable, these costs are on-charged to the other two Wairarapa district councils.

## Quarter 2 Highlights

100%

LIMS processed within 10 working days

100%

Building consents processed on time

100%

Food and liquor premises compliant



- The Wairarapa District Plan came into effect on 8 October, 2025.
- 70 new dog registrations received this quarter.
- Continued focus on meeting statutory timeframes, despite staffing changes and rising complexity of enquiries.

## Challenges

- Reduced demand for building consents and trade waste services affected fees and charges revenue.
- Regulatory reporting obligations to MBIE consuming significant staff time e.g. one full-day each quarterly report. This is challenging for a small regulatory team

## Cumulative benchmark tracking:

Key Performance Indicators (KPIs)	Target	Q1	Q2	Q3	24/25
LIMs processed within 10 working days.	100%		100%		99%
Non-notified and notified resource consents processed within statutory timeframes.	100%		100%		100%
PIMs and building consents processed within statutory timeframes.	100%		100%		99%
Building Consent Authority (BCA) Accreditation retention.	Retained		✓		Retained
Known food premises in the district have food control measures in place.	100%		100%		100%
Known liquor outlets in the district have appropriate licenses and certificates in place.	100%		100%		100%

# Transportation | Ngā huarahi waka

## Cost centre report (000)

	Year to Date Actuals	Year to Date Budget	Variance	Annual Plan budget
Revenue	\$4,114	\$4,029	\$85	\$8,066
Expenditure	\$3,728	\$3,780	\$53	\$7,810
<b>Net surplus/(Deficit)</b>	<b>\$386</b>	<b>\$248</b>	<b>\$137</b>	<b>\$256</b>

Transportation expenditure is tracking below budget, reflecting the timing of seasonal activities such as sealed pavement maintenance.

## Quarter 2 Highlights

Due to reporting periods, these figures relate to data across November, December and January (unless stated).

<h3>85</h3> <p>potholes repaired</p>	<h3>160km</h3> <p>unsealed roads graded</p>	<h3>1.1km</h3> <p>of pavement renewals completed</p>
--------------------------------------	---	--



**All sealed up**  
Annual resealing program was completed in January, 2026, two months ahead of schedule. This totals 17.4km of resealing works.

**Safety first**  
The Fulton Hogan (FH) maintenance contract monthly report lists no major incidences for Quarter 2.

Council's Speed Management Plan Alternative Method Proposal for school zones was approved by the Director of the Ministry of Transport on 7 October.

## Challenges

- Emergency tree works were required during high winds along Norfolk, Dalefield, Para and Mangaterere Roads.
- Quarterly reporting periods do not align directly with Ruamahanga Roding Reports. At this stage, highlight and challenge data has been utilised with notes so as not to create additional reporting pressures.

## Cumulative benchmark tracking:

Key Performance Indicators (KPIs)	Target	Q1	Q2	Q3	24/25
The change from the previous financial year in the number of fatalities and serious injury crashes on local road network, expressed as a number.	Fatal: Decrease or <1 increase. Serious injury: Decrease or <3 increase				F: 0 S: 0
The average quality of ride on a sealed local road network, measured by smooth travel exposure.	≥90%				99%
The percentage of the sealed local road network that is resurfaced	≥8%				6%
The percentage of footpaths that fall within the level of service standard for the condition of footpaths.	≥95%				81%
The percentage of customer service requests relating to roads and footpaths responded to within 10 days.	≥70%				81%
Percentage of the sealed local road network that is rehabilitated.	1%				0.5%
Length(km) of unsealed road network graded.	1,500				758
Regulatory signs repaired or replaced within 2 days of advice of a fault.	≥95%				100%
Non-regulatory signs repaired or replaced within 21 days of advice of a fault.	≥70%				80%
Street lighting faults are repaired within 2 weeks.	≥80%				33%

## Benchmarking notes

Data is still being collated from third parties and will be available in Quarter 3 report.

# Wastewater | Te Wai Para

## Cost centre report (000)

	Year to Date Actuals	Year to Date Budget	Variance	Annual Plan budget
Revenue	\$2,181	\$2,275	(\$95)	\$4,551
Expenditure	\$1,905	\$1,927	\$22	\$4,074
<b>Net surplus/(Deficit)</b>	<b>\$275</b>	<b>\$348</b>	<b>(\$73)</b>	<b>\$476</b>

Wastewater expenditure is tracking close to budget, with minor variances reflecting the timing of operational and maintenance activities.

## Quarter 2 Highlights

### 17

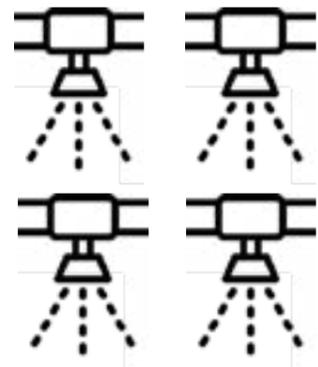
CDC pump stations upgraded with backflow preventers

### 600

tonnes of sludge removed and employed in composting trial

### 2,460m<sup>3</sup>

Ave. daily flows into Waste Water Treatment Plant



- Sludge composting trial well underway with contractors moving into material testing phase.
- Design completed for upgrade at Fisher Place wastewater pump station. Work planned for early 2026.
- Land irrigation undergoing regular monitoring and howing no issues based on soil testing.

### Challenges

- While our treatment facility has managed well in heavy rain and increased stormwater flows to date, this will become more challenging as rainfall events become more intense.
- Irrigator damage in October storm reduced discharge volumes to land.
- Local Water Done Well will mean these assets are transferred to a new COO entity on 1 July, 2027.

## Cumulative benchmark tracking:

Key Performance Indicators (KPIs)	Target	Q1	Q2	Q3	24/25
Residents' satisfaction with the town's wastewater system.	≥75% Rate 7-10				61.6%
The number of dry weather sewerage overflows from the territorial authority's sewerage system expressed per 1000 sewerage connections to the sewerage system.	≤5				0.31
Compliance with the resource consents for discharge from the sewerage system, measured by the number of: Abatement notices, Infringement notices, enforcement orders, and, convictions received by the territorial authority in relation to those resource consents.	≤1				0
Wastewater system fault median attendance time in min - from the time that the Council receives notification to the time that service personal reach the site.	≤1hrs				20.1hrs
Wastewater system fault median resolution time hours - from the time that the Council receives notification to the time that service personnel confirm resolution of the blockage or other fault.	≤4hrs				20.95hrs
Number of complaints about any of the following: the wastewater odour, sewerage system faults, sewerage system blockages, and supplier responsiveness, expressed per 1000 connections to the territorial authority's sewerage system.	≤20				12.31

### Benchmarking notes

- Resident satisfaction measures are based solely on the annual Community Survey. The 2026 survey runs from Monday 16 February to Sunday 15 March and new satisfaction figures will be provided in our Quarter 3 report.
- Numbers are still being collated and will be included in Quarter 3 report.

# Stormwater drainage | Wai Āwhā

## Cost centre report (000)

	Year to Date Actuals	Year to Date Budget	Variance	Annual Plan budget
Revenue	\$159	\$171	(\$12)	\$342
Expenditure	\$219	\$195	(\$24)	\$396
<b>Net surplus/(Deficit)</b>	<b>(\$59)</b>	<b>(\$24)</b>	<b>(\$35)</b>	<b>(\$54)</b>

The stormwater expenditure variance is mainly due to higher depreciation. Following the three-yearly revaluation undertaken by WSP, the depreciation rate applied to stormwater reticulation assets has increased, resulting in a higher annual depreciation charge.

## Quarter 2 Highlights



### Stormwater discharges continue

Consent WAR220197 requires annual monitoring of bacteria, overflow events, and stormwater discharge quality.



### Stormwater Risk Layer updated

This provides network modelling that supports land-use planning. This includes maximum flood depths for 6-hour storm events.\*

## Challenges

- \*Updated stormwater flood-risk modelling shows that sections of Carterton remain vulnerable to heavy-rainfall flooding, highlighting the need to strengthen drainage capacity and flood-management planning.
- Our stormwater network faced increased pressure from more frequent and severe spring storm events, highlighting the challenge of managing ageing infrastructure designed for historic rainfall patterns while meeting community expectations and resilience goals.

## Cumulative benchmark tracking:

Key Performance Indicators (KPIs)	Target	Q1	Q2	Q3	24/25
Residents' satisfaction with the district's stormwater systems.	≥60% Rate 7-10				52%
The number of flooding events.	≤1		0		0
For each flooding event, the number of habitable floors affected, expressed per 1000 properties connected to the territorial authority's stormwater system.	≤1		0		0
Compliance with the territorial authority's resource consents for discharge from its stormwater system, measure by the number of: <ul style="list-style-type: none"> <li>abatement notices</li> <li>infringement notices</li> <li>enforcement orders</li> <li>convictions</li> </ul> received by the territorial authority in relation to those resource consents.	0		0		0
The median response time to attend a flooding event, measured from the time that the territorial authority receives notification to the time that service personnel reach the site.	≤3hrs		0		0
Total number of stormwater complaints received by a territorial authority about the performance of its stormwater system, expressed per 1000 properties connected to the territorial authority's stormwater system.	≤10		0		1.84

## Benchmarking notes

- Resident satisfaction measures are based solely on the annual Community Survey. The 2026 survey runs from Monday 16 February to Sunday 15 March and new satisfaction figures will be provided in our Quarter 3 report.
- No flooding events reported in Quarter 2, reflecting the 0 results in performance tracking.

# Waste management | Te Whakahaere Para

## Cost centre report (000)

	Year to Date Actuals	Year to Date Budget	Variance	Annual Plan budget
Revenue	\$655	\$700	(\$45)	\$1,400
Expenditure	\$677	\$706	\$28	\$1,392
<b>Net surplus/(Deficit)</b>	<b>(\$22)</b>	<b>(6)</b>	<b>(\$17)</b>	<b>\$8</b>

Waste management expenditure is below budget, reflecting ongoing fluctuations in demand.

## Quarter 2 Highlights



-  Our weekly 'Binfluencer' email achieved a 73% open rate and has a current subscriber base of 70 residents.
-  We switched CDC rubbish bags to version containing higher recycled content
-  A free e-waste drop off weekend was held 18 and 19 October seeing a total of 3,390kg dropped at transfer station. This is roughly 27 times more than an average drop-off day!
-  Waste-Ed with Kate event held 20 November, focused on supporting local businesses with recycling objectives.

## Challenges

- Soft plastics bins were being filled within hours due to large volumes of drop-offs. Increased to daily collections along with socials posts encouraging regular drop-offs rather than stockpiling.

## Cumulative benchmark tracking:

Key Performance Indicators (KPIs)	Target	Q1	Q2	Q3	24/25
Residents' satisfaction with waste disposal services.	≥75% Rate 7-10				70% Not achieved
Compliance with resource consent conditions including compliance monitoring.	100%		X		One non-compliant Not achieved

## Benchmarking notes

- Our 2025 community survey feedback demonstrated clear satisfaction with waste facilities and services, notably kerbside recycling collection. Resident satisfaction measures are based solely on the annual Community Survey. The 2026 survey runs from Monday 16 February to Sunday 15 March and new satisfaction figures will be provided in our Quarter 3 report.
- Compliance with resource consent can not be achieved as it is a drinking water standard associated with water run-off at a waste transfer facility.

## Water supply | Te Ratonga Wai

### Cost centre report (000)

	Year to Date Actuals	Year to Date Budget	Variance	Annual Plan budget
Revenue	\$2,608	\$1,655	\$953	\$3,524
Expenditure	\$1,993	\$1,916	(\$78)	\$3,677
<b>Net surplus/(Deficit)</b>	<b>\$615</b>	<b>(\$261)</b>	<b>\$875</b>	<b>(\$153)</b>

Water supply expenditure is above budget, largely due to the timing of seasonal maintenance activities. Traffic management costs are also higher than budget, while a small increase in electricity costs is currently under review and is expected to be aligned across all activity centres in January.

### Quarter 2 Highlights



Repairs completed at the Taratahi intake, including laying new boulders to stabilise river levels.



New Water Race Overseer Assistant (2IC) appointed in December. Work mapping records and documenting key sites underway.



Drinking water supply remains fully compliant with drinking water quality assurance rules.

### Challenges

- Weed growth in water races described as the worst seen, with high water levels enabling more growth, increasing the time needed to clear sections. Blackberry growth is noted as being particularly invasive.
- Council moved to 'yellow' residential water restrictions ahead of Christmas.

### Cumulative benchmark tracking:

Key Performance Indicators	Target	Q1	Q2	Q3	24/25
The extent to which the local authority's drinking water supply complies with the following parts of the drinking water quality assurance rules: (a) 4.4 T1 Treatment Rules; (b) 4.5 D1.1 Distribution System Rule; (c) 4.7.1 T2 Treatment Monitoring Rules; (d) 4.7.2 T2 Filtration Rules. (e) 4.7.3 T2 UV Rules; (f) 4.7.4 T2 Chlorine Rules; (g) 4.8 D2.1 Distribution System Rule; (h) <b>4.10.1 T3 Bacterial Rules;</b> (i) <b>4.10.2 T3 Protozoal Rules; and</b> (j) <b>4.11.5 D3.29 Microbiological Monitoring Rule.</b>	Full compliance				Frederick Street Plant: Full compliance Achieved  Kaipatangata Plant: Full compliance Achieved
The percentage of real water loss from the local authority's networked reticulation system.	≤35%		26%		27%
Where the local authority attends a call-out in response to a fault or unplanned interruption to its networked reticulation system:  • The median response time to attend urgent callouts from the time that the local authority receives notification to the time that service personnel reach the site.	≤2hrs				0.2hrs
Where the local authority attends a call-out in response to a fault or unplanned interruption to its networked reticulation system:  • The median response time to resolve urgent callouts; from the time that the local authority receives notification to the time that service personnel confirm resolution of the fault or interruption.	≤4hrs				2.6hrs

Key Performance Indicators (KPIs)	Target	Q1	Q2	Q3	24/25
Where the local authority attends a call-out in response to a fault or unplanned interruption to its networked reticulation system:  • The median response time to attend non-urgent callouts: from the time that the local authority receives notification to the time that service personnel reach the site.	≤12hrs				3.83hrs
Where the local authority attends a call-out in response to a fault or unplanned interruption to its networked reticulation system:  • The median response time to attend non-urgent callouts: from the time that the local authority receives notification to the time that service personnel confirm resolution of the fault or interruption.	≤24hrs				38.94hrs
Number of complaints about any of the following: the drinking water's clarity, taste, odour, pressure or flow, continuity of supply, and supplier responsiveness, expressed per 1000 connections to the local authority's networked reticulation system.	≤15				2.46
The average consumption of drinking water per day per resident within the territorial authority's district.	≤400 litres		324 litres		349.69 litres
Residents' satisfaction with their household water supply.	≥75%				69%
Compliance with water resource consent conditions.	100%		100%		100%

### Benchmarking notes

- Data is still being collated and updates will be provided in our Quarter 3 report.
- Resident satisfaction measures are based solely on the annual Community Survey. The 2026 survey runs from Monday 16 February to Sunday 15 March and new satisfaction figures will be provided in our Quarter 3 report.

## Administration and support services | Ngā Whakahaere me ngā Tautoko

### General cost centre report (000)

	Year to Date Actuals	Year to Date Budget	Variance	Annual Plan budget
Revenue	\$269	\$9	\$260	\$5
Expenditure	\$192	\$3	(\$190)	(\$5)
<b>Net surplus/(Deficit)</b>	<b>\$76</b>	<b>\$6</b>	<b>\$70</b>	<b>\$10</b>

Council transferred ownership of the Belvedere Hall to the department of conservation at nil value during the first quarter which resulted in a loss on disposal of asset of \$192k. The asset was originally vested to Council at a nil value, however, attracted a revaluation over the passage of time.

### Quarter 2 Highlights

363k

Social media views

- 3,6k interactions
- 1k link clicks
- 171 new followers (+155%)

4

Pulse surveys in place

Customer service, Building & regulatory, Swimming pool, Library

141k

Webpage views

Up 50% on Q2 in 2024/25 - Election major driver

### NAU MAI, HAERE MAI

Welcome signage at our Holloway Street Administration office was updated to include Te Reo messaging and reflect recent brand updates.

### Challenges

The EOC activated in late October as strong wind and rain lashed the region. CDC staff responded over two days, providing support as required.

### Cumulative benchmark tracking:

Key Performance Indicators (KPIs)	Target	Q1	Q2	Q3	24/25
Rates invoices are delivered at least 14 days before the due date as per the rates resolution.	100%		100%		100%

# Nau mai, haere mai.

### Administration office hours:

9am to 4pm weekdays

Closed on Public Holidays

### After hours:

Call us on 06 379 4030

### Report an issue:

[cdc.govt.nz/service-request](https://cdc.govt.nz/service-request)

## Statement of Financial Performance For the period ending 31 December 2025

	Actuals YTD 31 December 2025 \$000	Budget YTD 31 December 2025 \$000	Variance YTD 31 December 2025 \$000	Annual Plan 30 June 2026 \$000
<b>Operating Revenue</b>				
Rates	10,216	10,183	(32)	20,581
Rates penalties	88	36	(52)	60
Finance revenue	116	60	(56)	120
Fees and charges	1,168	1,306	139	2,427
NZTA Waka Kotahi subsidy	1,585	1,508	(78)	3,015
Grants and subsidies	1,179	225	(954)	123
Miscellaneous revenue	685	586	(99)	1,206
Event income	144	189	45	379
Forestry harvest	-	-	-	5
Contributions	142	338	196	676
Internal recoveries	-	-	-	-
<b>Total operating revenue</b>	<b>15,322</b>	<b>14,431</b>	<b>(891)</b>	<b>28,591</b>
<b>Operating Expenditure</b>				
Governance	530	441	(89)	883
Transportation	3,728	3,780	53	7,810
Water supply	1,993	1,916	(78)	3,677
Wastewater	1,905	1,927	22	4,074
Stormwater	219	195	(24)	396
Waste management	677	706	28	1,392
Community support	3,524	3,665	141	6,979
Regulatory and planning	1,287	1,220	(67)	2,439
Bad Debt write off	-	3	3	5
Loss on sale of assets	192	-	(192)	-
<b>Total operating expenditure</b>	<b>14,056</b>	<b>13,853</b>	<b>(203)</b>	<b>27,655</b>
<b>Operating Surplus/(deficit)</b>	<b>1,266</b>	<b>578</b>	<b>(688)</b>	<b>936</b>
Fair value change	46	-	(46)	-
<b>Surplus/(deficit) before tax</b>	<b>1,312</b>	<b>578</b>	<b>(734)</b>	<b>936</b>
<b>Surplus/(deficit) after tax</b>	<b>1,312</b>	<b>578</b>	<b>(734)</b>	<b>936</b>
<b>Note: Total expenditure includes -</b>				
Depreciation	3,688	3,853	165	7,706
Finance	574	630	56	1,260
Personnel	3,682	3,632	(50)	7,158
Personnel - Elected members	182	183	2	366

## Statement of Financial Position As at 31 December 2025

	Actuals YTD 31 December 2025 \$000	Annual Plan 30 June 2026 \$000	Annual Report 30 June 2025 \$000
<b>Assets</b>			
<b>Current assets</b>			
Cash and cash equivalent	3,189	5,655	9,017
Debtors and other receivables	2,355	2,320	3,288
Investments	3,520	7,694	2,104
Inventory	16	20	16
Non-current assets held for sale	290	-	290
<b>Total current assets</b>	<b>9,370</b>	<b>15,688</b>	<b>14,716</b>
<b>Non-current assets</b>			
Property, plant and equipment	314,207	323,316	310,140
Forestry asset	1,089	1,036	1,089
Intangible assets	769	802	769
Investments	6,623	5,793	6,428
Other financial assets:			
Investment in CCOs and section 6(4) entities	22	21	22
Investment in other entities	1	1	1
<b>Total non-current assets</b>	<b>322,712</b>	<b>330,968</b>	<b>318,448</b>
<b>Total assets</b>	<b>332,082</b>	<b>346,656</b>	<b>333,164</b>
<b>Liabilities</b>			
<b>Current liabilities</b>			
Creditors and other payables	2,484	4,461	5,005
Employee entitlements	738	806	608
Borrowings	-	2,300	2,300
Leases	5	8	9
<b>Total current liabilities</b>	<b>3,227</b>	<b>7,574</b>	<b>7,921</b>
<b>Non-current liabilities</b>			
Derivative financial instruments	232	-	232
Borrowings	27,100	29,840	24,800
Leases	-	14	-
<b>Total non-current liabilities</b>	<b>27,332</b>	<b>29,854</b>	<b>25,032</b>
<b>Equity</b>			
Public equity	131,292	129,244	129,836
Restricted reserves	5,629	5,148	5,485
Revaluation reserves	157,972	166,639	158,259
Other reserves	6,631	8,197	6,631
<b>Total equity</b>	<b>301,523</b>	<b>309,228</b>	<b>300,210</b>
<b>Total liabilities and equity</b>	<b>332,082</b>	<b>346,656</b>	<b>333,164</b>

**Capital expenditure report (000)**  
**For the period ending 31 December 2025**

	2025/26 YTD Actuals	2025/26 YTD Budgets	2025/26 YTD Variance	2025/26 Full Year Budget	2025/26 approved by Council during year	2025/26 Carry fwds	2025/26 Total Budget	2025/26 Full Year Balance Remaining
Community Services & Facilities	25	121	96	123	-	120	243	218
Events Centre	106	140	34	161	-	50	211	105
Corporate Services	30	104	74	70	-	137	207	177
Operations	76	77	1	7	-	77	84	8
Motor Vehicles	48	54	6	38	-	16	54	6
Parks & Reserves	110	143	33	190	-	96	286	175
District Plan	114	75	(39)	150	-	-	150	36
Transportation	1,824	1,778	(46)	3,148	-	407	3,555	1,731
Wastewater	544	2,486	1,942	4,569	-	404	4,973	4,429
Waste Management	-	63	63	75	-	50	125	125
Water Supply	5,043	5,089	46	2,376	6,500	1,303	10,179	5,136
Rural Water	27	58	31	-	-	115	115	89
Stormwater	-	37	37	-	-	74	74	74
<b>Total Capital spend</b>	<b>7,947</b>	<b>10,225</b>	<b>2,278</b>	<b>10,907</b>	<b>6,500</b>	<b>2,849</b>	<b>20,256</b>	<b>12,309</b>
<b>Percentage of Capital Programme spent</b>							<b>39.2%</b>	

*The '2025/26 Total Budget' column includes carried forward items from last year, and additional projects that have been approved by Council.*